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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Bernalillo County

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**County:** Bernalillo  
**Entity Type:** CO

**COG District:** 3

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**Procurement Officer Name:** Dinah Esquivel  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

Bernalillo County Resolution AR 2021-78 approved the 2023-2027 Five Year Infrastructure and Capital Improvement Plan on August 31, 2021. It reflects the top priorities of County Commissioners and includes other projects from the approved 2020-2026 Capital Improvement Plan (CIP) adopted by the County Commission on September 8th, 2020 under AR 2020-94. The next adoption of the County's biennial CIP will be in late summer 2021, per CIP Ordinance 2-271. The County's CIP will involve extensive public information and involvement in the spring 2021, and is an on-going process through project-specific public meetings for parks, open space, roads, and storm drainage as well as a 24/7/365 opportunity for the public to comment on the plan and make project suggestions for possible inclusion the following cycle. All County CIP and ICIP information is posted at [www.bernco.gov/CIP](http://www.bernco.gov/CIP) once all pertinent documents are updated and approved.

#### Goals

The Goal of the 2023-2027 Infrastructure and Capital Improvements Plan is for it to be consistent with the County's own Capital Improvement Plan. The ICIP and CIP mirror one another. Aligning projects clearly and accurately to obtain and leverage funding from different sources, in a timely fashion, is an explicit goal of Bernalillo County.

#### Factors/Trends Considered

**Nature:** Growth forecasts indicate the unincorporated area of Bernalillo County is growing at a greater rate than that of the incorporated City of Albuquerque. This growth will impact service delivery and the size and number of capital projects required to serve residents of the unincorporated area. The obligation to provide basic public infrastructure to County residents exceeds funds available for these purposes.

**Effect:** Limited funding means the County must balance capital needs through a well-planned CIP and judicious use of limited tax resources. Transportation, mobility, utility, and public safety projects are a priority for capital outlay funding. These are balanced with needed quality of life projects like park and community center improvements. Phasing of large projects within the CIP is more critical with limited funds as in leveraging federal, state and local funds with matching County dollars.

**Options:** Available options for funding required infrastructure are limited. A reduction in funds available for quality of life projects has resulted in more emphasis on improvement to existing facilities. Reduced funding for planned public safety projects could have negative consequences on the safety of residents - especially in the East Mountain Area. Coordination of available funding with other entities, such as the City of Albuquerque and federal sources, is another option being used through proposed joint or shared funding of projects that benefit both the City and the County.

**Recommendations and Trends:** The County's population forecast and infrastructure needs indicate that transportation, mobility, utility, and public safety services will be required to meet demands in Bernalillo County, including District 3 which also includes the incorporated City of Albuquerque.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### ICIP Entity Profile for Catron County

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P. O. Box 507  
  
Reserve, NM 87830

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**County:** Catron  
**Entity Type:** CO

**COG District:** 5

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**Procurement Officer Name:** Becky Beebe

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**Financial Officer Name:** Robert Apodaca

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

#### Process

The County Commissioners held one public notice with a comment period due to COVID and had this as an agenda item at one county commission meeting to solicit input.

#### Goals

The county priority to is to do improvements to the courthouse with heating and cooling. They continue to work on the improvements to the areas that caused damage due to the flooding that occurred in Catron County from burn scar. They are focusing on replacing levies to protect properties and infrastructure in the County.

#### Factors/Trends Considered

Catron County has had several fires this month that could lead to potential flooding during monsoon season. They received funding to replace levies from the last flooding that occurred because of a major wildfire. The County has not seen an increase in population but they continue to promote their outdoor recreational opportunities.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Chaves County

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**County:** Chaves  
**Entity Type:** CO

**COG District:** 6

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**Procurement Officer Name:** Sandra Rodriquez

**Telephone No.:** (575) 624-6615  
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**Financial Officer Name:** Anabel Barraza

**Telephone No.:** 575-624-6658  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Chaves County Staff and Elected Officials were provided ICIP forms and support documentation to be completed and submitted for the purpose of providing information regarding projects they had reviewed and prioritized for submission on the ICIP. A notification for ICIP process was posted on the Chaves County Website and Facebook page where public input was encouraged. A press release announcing a Public Hearing for the purpose of welcoming public input regarding the ICIP was sent to local Media. Chaves County Manager Bill Williams gave multiple radio interviews on the Mike Winters show and on Roswell Talk FM 106.5 explaining what the ICIP process is and stressed the need for public participation while providing information regarding the Public Hearing. Additionally he spoke to 3 Civic Organizations regarding the ICIP and need for public input. An emailed notification was sent out that provided ICIP forms and support documentation to Non-profit agencies that operate throughout Chaves County asking them to identify and submit the projects they would like to add to the County ICIP. Additional information is obtained during the annual CDBG Hearings where the county commission can receive input as to the largest needs of its citizens.

A selection committee, comprised of various department heads and elected officials, determine the top priorities for capital outlay, and plan strategies for meeting these goals. The prioritization of projects is determined using category rankings of data collected. The rankings are: (1) Urgent and public safety needs as identified in the 5 - year plan, (2) growth and economic development, and (3) the financial well-being of the county. The Chaves County Government Resolution R-21-042 was presented to the Chaves County Commission and approved on August 19, 2021 adopting the 2023-2027 ICIP as presented to Commission.

### Goals

Chaves County's overall Capital Improvement Goals are to address Public Safety issues, maintenance and improvements to Publicly owned assets and encourage economic growth. The projects submitted to the ICIP Committee for review, approval and ranking are evaluated and prioritized based on those top priorities with Public Safety being the number one goal. Typically projects that fall under the Public Safety category involve Roads, Bridges, Water, Law Enforcement, Corrections and the Environment. Projects that fall under Maintenance and improvements to Publicly owned assets usually involve updating public facilities to insure operability while meeting all current building codes and safety standards. These projects aim to improve or maintain public facilities such as Administration buildings, Courthouses, Health related buildings, Fire Departments, and Maintenance facilities to keep them safe to use and operate, while striving to reduce operational costs. Projects that encourage economic growth are projects that are identified as maintaining, expanding and improving critical infrastructure. Using this criteria, Chaves County has updated and developed a comprehensive 5-year plan that is designed to best serve all citizens of the county in the most fiscally responsible way possible while investing in the future.

### Factors/Trends Considered

Factors and Trends that impacted the selection criteria of the 2023-2027 Infra-Structure Capital Improvements plan involved the current Covid-19 pandemic, public safety issues that have become critical; and the need to maintain or improve economic growth in the County. The construction of a new County Health Department Building and a new Regional Communications Dispatch Center were primarily chosen due

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## **Infrastructure Capital Improvement Plan FY 2023-2027**

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to issues identified when working to comply with Covid-19 health orders. The new facilities are being designed to meet or exceed Health Mandates and Orders requiring social distancing; improve capacity for services provided and will meet Public Building Codes and Industry related safety standards. The Bridge, Road and Intersection that were chosen were identified as being unsafe, inadequate or necessary to improve public safety and economic growth. The replacement of windows in the historic Courthouse and the improvements in security will aid in maintaining and improving the condition of the iconic, historic building keeping it safe for generations to come while lowering maintenance costs. The new TPO roof and concrete repairs for the County Administration building were chosen for the purpose of reducing potential liability and health related issues and to maintain the building while improving accessibility to insure continuity of services provided. Chaves County believes the public will strongly support each of these projects as they were chosen based on public comment or will improve services provided to all citizens of Chaves County.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Cibola County

**ICIP Officer Name:** Judy Horacek  
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Grants, NM 87020

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**County:** Cibola  
**Entity Type:** CO

**COG District:** 1

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**Procurement Officer Name:** Wendy Self

**Telephone No.:** (505) 285-2513  
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**Financial Officer Name:** Paul Ludi

**Telephone No.:** (505) 285-2516  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Cibola County, its elected officials and administrative staff, developed its capital improvements plan and prioritization through:

1. Citizen input at commission meetings and public hearings;
2. Participation in planning workshops;
3. Review of budget requests from County departments, service providers and area communities;
4. Inspection of County facilities and equipment;
5. Evaluation of public services and programs;
6. Establishment of priority criteria for review;
7. Preliminary plan review by Cibola County Citizen Participation Plan Committee; and
8. Final review and approval by the Board of County Commissioners.

### Goals

#### 2022-2026 Capital Improvement Goals

- To promote public safety.
- To continue basic road infrastructure improvements.
- To provide adequate, reliable equipment for county personnel.
- To maintain and expand required public service programs and facilities.
- To enhance tourism and promote economic development.
- To continue the development and growth of the outdoor recreation economy in this region.

### Factors/Trends Considered

Local, state and national economic situation continues to limit availability of potential revenue sources to meet future program needs.

Lack of funding sources, in addition to citizen opposition to tax increases, restrict the ability of governments to provide for increased demand of services and could result in a decrease of services provided in the future.

Existing programs may be curtailed and/or eliminated while implementation of new programs could be delayed. Additional funding sources are being requested for County operations.

To continue extensive evaluation of alternatives and the promotion of citizen financial responsibility for increased demand of services and programs.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Colfax County

**ICIP Officer Name:** Mary Lou Kern  
PO Box 1498  
230 North 3rd Street  
Raton, NM 87740

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**County:** Colfax  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:** Danielle Martinez

**Telephone No.:** 575 445-9661  
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**Financial Officer Name:** Joana Apodaca

**Telephone No.:** 575-445-9661  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Colfax County staff and department heads met with the Board of Commissioners of Colfax County in an open meeting to identify, rate, and prioritize infrastructure improvements needed to address the County's capital outlay goals. Through careful consideration, the top five projects that most critically address these needs were identified. These five priority projects align with Colfax County's mission to continually improve the circumstances of the community through ethical, progressive County leadership.

### Goals

Colfax County includes capital outlay as part of an aggressive funding strategy to improve and maintain the County's aging infrastructure. Colfax County's administration is dedicated to developing capital improvement goals and objectives that improve the quality of life, enhance the local economy, support necessary services, and protect the health and safety of residents in Colfax County. The County will seek funding from numerous sources including federal grants, state grants, NMFA, local revenues, etc., to accomplish these goals for the benefit of the residents and taxpayers of Colfax County.

### Factors/Trends Considered

Colfax County's declining population and severe socio-economic issues were taken into consideration when establishing the County's Infrastructure Capital Improvement Plan. In order to properly address Colfax County's trending challenges, improvements to the County infrastructure are necessary to include but are not limited to: renovations to the existing, but antiquated airport which will help to introduce elements of strategic economic development in the Moreno Valley and throughout the County; a geohydrology study has been considered as a potential economic effort to provide data on water availability and sustainability in an effort to attract and support potential new businesses; renovations to the existing historic courthouse to improve constituent services and outreach with updated and current technology is also a factor; and finally, the consideration of roads and bridges as an essential transportation mode within the County where deficient bridges must be repaired and/or replaced for the safety and well-being of our constituents and those traveling in our County. Colfax County experienced a huge economic blow with the Ute Park Fire and the shutting down of Philmont Scout Ranch for the summer of 2018.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Curry County

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**County:** Curry  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Troy Hall  
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**Financial Officer Name:** Carol Pipes  
**Telephone No.:** (575)763-6016  
**Email address:** cpipes@currycounty.org

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**Is your entity compliant with Executive Order 2013-006?** Yes  
**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

Curry County's 2023-2027 ICIP was prepared based on input from the Curry County Commission, Elected Officials, Department Heads, other local governmental agencies and other interested entities and individuals from the public. During a strategic planning meeting, Curry County's Elected Officials and Department Heads reviewed the infrastructure priorities of our area. At this meeting, those in attendance ranked the capital improvement priorities and infrastructure needs of the County. A resolution was formally presented to the Curry County Commission at a Commission Meeting on September 14, 2021, where public comment and participation were again encouraged. The Curry County Commission adopted the ICIP with Resolution No. 2021-69.

#### Goals

Curry County strives to provide the highest quality of life and most effective infrastructure and services to its residents. One of our main goals is to improve roads to better serve our growing population and new businesses, as well as better bus routes to provide safer transportation for the children and teens of Curry County. Another important goal is to improve County Facilities at the Curry County Fairgrounds to provide better service, economic opportunity and quality of life. Through extensive road improvements and other improved County facilities, we hope to provide Curry County residents with the tools they need to live quality lives and provide a high level of service. Improving the infrastructure of our County facilities and other assets is one of our main goals, as it will help us better serve our community and provide the essential services our people deserve.

#### Factors/Trends Considered

Curry County has seen an increase in several new businesses during the past few years and growth of Cannon Air Force Base. Due to this boom, road maintenance and sufficient road equipment has become critically important for the maintenance of the County. Infrastructure development that supports these new businesses is also of high importance. Dairy and agriculture is the leading industry in Curry County and there has also been increased effort to continue to bring renewable energy companies to Curry County, and safe and sufficient roads are vitally important to keeping up with the needs of our local economy. Thanks in part to the Special Operations wing that was opened at Cannon Air Force Base in 2007, the population of Curry County has been steadily climbing. It is of the utmost importance that the local government have the infrastructure in place to accommodate that growth, as well as the already-established population of the County. These new economic and population developments will help to bolster the economy in Curry County, and as a result, there is a greater and more imminent need for infrastructure development and improvements.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for DeBaca County

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Fort Sumner, NM 88119

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**County:** De Baca  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Tauna Rogers

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**Financial Officer Name:** Nicole Moyer

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The De Baca County Commissioners held a public hearing during a regular public meeting on Monday, July 26, 2021 to discuss infrastructure needs and priorities. This meeting was open to the public for discussion. Meeting notifications were sent to the De Baca County News on Friday July 23, 2021. De Baca County also conducted two ICIP Workshops on August 9, 2021 and August 23, 2021. Resolution 2022-08 was approved by the Board of County Commissioners on Monday September 13, 2021 for the 2023-2027 Infrastructure Capital Improvement Plan.

### Goals

The goals of De Baca County are to protect the County's human, capital and financial resources. The County holds the safety and health of employees and citizens and preservation of County property and equipment in the highest regard.

### Factors/Trends Considered

The De Baca County's Historic Courthouse attracts tourists from all over the nation. The overall structure is a major concern in meeting the requirements of the ADA responsibilities. Although our region is mainly agricultural, De Baca County is receiving revenue from the wind farm development and the county will continue to seek other economic development opportunities that will continue to strengthen the local economy. Funding from other sources will be necessary in the completion of these projects.



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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Dona Ana County

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**County:** Dona Ana  
**Entity Type:** CO

**COG District:** 7

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**Procurement Officer Name:** Donald Bullard

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**Financial Officer Name:** Nasreen Nelson

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Doña Ana County staff goes through an internal Capital Improvement Planning (CIP) program to prioritize its ICIP project list. Doña Ana County continues to participate in the CIP/ICIP program, which was initiated to ensure an objective process in developing the County's annual ICIP document. The program incorporates required public input, thorough project development by sponsoring county departments, and formal evaluation methodology to identify priority level capital improvement projects.

The County began the process by holding a series of Public Meetings to solicit public input on any previously identified projects not already funded and any additional priority needs in each of the five Commission Districts. This year, the sponsoring departments were tasked with developing project applications, which were brought forth to be ranked by the Board of County Commissioners resulting in the final prioritized list for approval by resolution.

The County also goes through its budget process which takes any capital and infrastructure needs into consideration. Prior to submitting proposed budgets, each department reviews and updates its goals and needs, schedules and prioritizes the infrastructure improvements, and then establishes a two-year budget consistent with the identified goals and needs. Management reviews these proposals and works with staff to finalize a document that is reflective of the organization's mission.

### Goals

Doña Ana County is currently engaged in a long-range planning and sustainability initiative, Viva Doña Ana, which will address a wide range of community development issues including identification of regional capital needs. Strategic planning will ensure that requests for capital improvements are carefully evaluated and prioritized. Once capital funds are identified, allocated and secured, implementation of new infrastructure projects will be accomplished utilizing timely and systematic processes to ensure accountability. The overall goal of the capital improvement process is to enhance the quality of life of Doña Ana County residents.

### Factors/Trends Considered

Doña Ana County is home to 37 of the recognized 155 Colonias in the State. These communities are rural, lack infrastructure and have high needs. This impacts the need for strategic approaches by the County to address critical capital needs for both current and future projects. Doña Ana County's long-range planning and sustainability initiative, Viva Doña Ana, will reflect the County's commitment to a coordinated planning and development process that incorporates new strategies to anticipate growth and to effectively manage programmed infrastructure investments. This trend will enable the County to develop and implement strategic community planning actions, including capital investment, and thus maximizing limited resources.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Eddy County

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**County:** Eddy  
**Entity Type:** CO

**COG District:** 6

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**Procurement Officer Name:** Anisia Cerna

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**Financial Officer Name:** Roberta Smith

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The projects and priorities for the ICIP were compiled and prioritized by the Eddy County Commissioners, staff and from the citizens of Eddy County through public meetings and hearings that are held annually to hear the concerns and needs of the local citizens. This gives the citizens of Eddy County opportunities to voice and suggest needed projects for which funds will be sought.

### Goals

Eddy County's goals are to ensure the public health, safety and welfare of the citizens of Eddy County. The Eddy County ICIP is used as a guide to meet service demands and maintain and improve current service conditions. The ICIP identifies all of the County's goals and objectives by listing high priority projects for the next five years. In order to reach these goals, the County must secure funding for the planning, design and construction of the proposed priority projects. Eddy County's main goal is to provide safe drinking water, wastewater treatment, public safety and a good transportation system for all county citizens by obtaining maximum federal, state and local funding for these projects. Eddy County's newest goal is to plan for future growth and development.

### Factors/Trends Considered

The County of Eddy has changed greatly in the last five years. Population trends have changed largely. The population of Eddy County has grown due to the growth of the Permian Basin oil shale production. Updating infrastructure is what is needed, especially to our transportation system. There are state highways and bridges that need improvements and new by-pass loop roads that need to be constructed to reroute heavy truck traffic from going through the City of Carlsbad. There is also a great need of street improvements within the municipalities located in Eddy County.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Grant County

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**County:** Grant  
**Entity Type:** CO

**COG District:** 5

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**Procurement Officer Name:** Randy Hernandez  
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**Financial Officer Name:** Linda Vasquez  
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**Is your entity compliant with Executive Order 2013-006?** Yes  
**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

The Grant County Commission seeks input from the general public during each Regular Meeting of the Board of County Commissioners. The ICIP is discussed at numerous televised work sessions beginning in April and in advance of each regular commission meeting. Staff also gives recommendation based on community input and complaints as well as public hearings held for other funding opportunities. The Planning Director then proposes a draft ICIP during the work session a month in advance of the approval date. The Planning Director then has individual discussions and solicits input from each commissioner as well as the County Staff and public. He then proposes the final draft at a work session two days prior to the approval of the ICIP Resolution during the regular Meeting of the Board of County Commissioners. A resolution with priorities is then voted on during that same regular meeting.

#### Goals

Grant County is actively engaged in community and economic development, using those two elements as an overarching guideline. By improving infrastructure as well as providing for small business and potential industrial based businesses Grant County will not only provide for their residents but also increase opportunities to stabilize the local economy as well as the local governments. Examples of these efforts are; Improvements to Business Conference Center, transportation infrastructure, asset management plan, comprehensive land use plan and recreational facilities.

#### Factors/Trends Considered

Grant County is currently searching for alternative economic opportunities by attempting to attract industries that would support employment to area residents and maintain economic growth. Currently, the industry that supports the Grant County's economic stability is mining. At this time, trends and issues forecast continual mine closures. Therefore, the County is searching for long range alternate industries to revive and stabilize economic conditions.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Guadalupe County

**ICIP Officer Name:** Monica Abeyta  
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**County:** Guadalupe  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Rose Fernandez

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**Financial Officer Name:**

**Telephone No.:**  
**Email address:**

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Due to Covid-19 we did not have public hearings. Instead we sent out surveys of to each of the residents receiving home delivered meals and to the office staff at the county to complete. We had a good response and received 20 surveys back.

At the regular commission meeting held August 20 2021 the top five projects were discussed and approved. The top five (5) requested projects was to purchase a Solid Waste Trash Truck , New HVAC system at the Annex and Historic Courthouse. A new fire department building for Newkirk fire Department, upgrading, repairing the five bridges maintained by the county and install new asphalt at the Veterans/Dental Parking lot.

We will continue to apply for Legislative, Federal and CDBG Grants for capital Improvement projects.

### Goals

Guadalupe County has taken a proactive stance on developing a Capital Improvement Plan that will identify the projects but also the mechanism to implement and complete projects without the entire reliance on State Legislative dollars.

### Factors/Trends Considered

Legislative dollars, CDBG funding and local funding have enable the County to complete projects and build new infrastructure throughout Guadalupe County.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Harding County

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Mosquero, NM 87733

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**County:** Harding  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Evangeline Garrison  
**Telephone No.:** 5756730100  
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**Financial Officer Name:** Evangeline Garrison  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Public Hearings held, August 2021 in Roy and in Mosquero following the monthly commission meeting. County Commissioners, Public residents, as well as all department heads and other personnel were a part of the process to identify the projects and set priorities. The public hearing notices were posted for the county residents to attend. Projects that are identified as the most urgent and most needed were submitted by county personnel and the public.

### Goals

Harding County will sustain its population, the local economy will become stronger and more stable, while our agriculture will remain stable. The County plans to provide and improve services to their residents throughout the county; by continually working to maintain and improve our aging infrastructures. The County Courthouse along with other facilities have exterior and landscaping issues that are due for functional and safety improvements.

### Factors/Trends Considered

The County budget is stable and precautions are always taken to take financial responsibility in all departments and the county is able to maintain a stable workforce. Taxes from cattle has remained stable and this considerably aides the county. The CO2 plants also assist maintaining tax base in the county. Recent economy down-turn to due COVID-19 of local businesses in Roy and Mosquero hope to utilize small business aid to help boost back the county's economy, increase GRT's and hopefully return Harding County to even more robust community.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### ICIP Entity Profile for Hidalgo County

**ICIP Officer Name:** Tisha Green  
305 Pyramid Street  
  
 Lordsburg, NM 88045

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**Fax No.:** 5755429428

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**County:** Hidalgo  
**Entity Type:** CO

**COG District:** 5

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**Procurement Officer Name:** Miriam Jacquez

**Telephone No.:** 5755429428  
**Email address:** miriam.jacquez@hidalgocounty.org

**Financial Officer Name:** Tisha Green

**Telephone No.:** 5755429428  
**Email address:** tisha.green@hidalgocounty.org

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

#### Process

Hidalgo County conducted a public hearing to solicit input and included on the Commissioners agenda to allow for additional input. Upon receiving the input, staff meets with staff and commissioners to prioritize the projects.

#### Goals

Hidalgo County's goals are to improve public safety, roads, facilities and services to improve the quality of life for the residents.

#### Factors/Trends Considered

Hidalgo County continues to see no improvement in job creation while trying to maintain the basic needs of the County.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Lea County

**ICIP Officer Name:** Mike Gallagher - County Manager  
100 N Main, Suite 11  
  
Lovington, NM 88260

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**County:** Lea  
**Entity Type:** CO

**COG District:** 6

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**Procurement Officer Name:** Kathy McLaughlin

**Telephone No.:** (575) 396-8656  
**Email address:** kmclaughlin@leacounty.net

**Financial Officer Name:** Chip Low - Finance Director

**Telephone No.:** (575) 396-8653  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The projects and priorities for the ICIP were compiled by Lea County staff and the Board of County Commissioners. The plan was presented to the Commissioners for discussion purposes in a regularly scheduled meeting and brought back at the next meeting as an action item for approval.

### Goals

Lea County's goals are to ensure the public health, safety and welfare of the citizens of Lea County and to enhance the quality of life for its citizens. In order to attain these goals, the County must secure funding for the planning, design and construction of the proposed priority projects. The ICIP identifies all the County's goals and objectives and lists the highest priority projects for the next five years. ICIP is used as a guide to meet service demands, maintain and improve current service conditions.

### Factors/Trends Considered

#### Nature/Effect/Options/Recommendations of Trends

The population of Lea County was previously projected to slowly decline to below 50,000 by 2030 but the 2010 Census has proven this to be an erroneous assumption. Since 2003 the population has experienced a significant recovery which has resulted in population growth of 16.6%. This population recovery is the result of an influx of economic migrants attracted to the area by stable oil prices and the availability of new job opportunities in other industries including those at Urenco, new hotels, and new restaurants. In addition, there will be job opportunities with International Isotopes, Intercontinental Potash and Sun Edison as these companies move forward with their operations. New employment growth projections, which are supported by the Bureau of Business and Economic Research at the University of New Mexico, assume continued in-migration. The influx of people during the past five years who are predominantly in their peak reproductive and productive years will have a continued residual effect on the population of Lea County during the next 20 years.

There is some basis for optimism that the economy of Lea County will continue to expand, albeit at a slower rate than what was experienced during the past five years. The bust scenarios will be largely averted or at least mitigated as a result of the increased diversification of the economy. First, global energy markets are such today that the price of oil is likely to remain stable or increase for the foreseeable future. The ban on drilling in the Gulf of Mexico and stable oil prices should be conducive to continued exploration, drilling and oil well enhancement activities in the rich deposits of the Permian Basin. Second, there are new sources of job creation. Significantly, the region has a new future in energy - a future based less on fossil fuel technologies and more on energy alternatives such as sun, wind, and particularly nuclear.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Lincoln County

**ICIP Officer Name:** Ira Pearson, County Manager  
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Carrizozo, NM 88301-0711

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**County:** Lincoln  
**Entity Type:** CO

**COG District:** 6

**Procurement Officer Name:** Toni Foligno

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**Email address:** TFoligno@lincolncountynm.gov

**Financial Officer Name:** Billie-Jo Guevara Finance Director

**Telephone No.:** 575 648-2385, Ext. 103

**Email address:** BGuevara@lincolncountynm.gov

**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

At the beginning of the budget process, elected officials, department heads and employees will identify all requirements for capital improvement. Within County budget, immediate requirement for construction, maintenance and purchase of assets will be covered by local funding; additional future requirements are prioritized and placed on the ICIP. As the budget year is executed, the County Manager, elected officials and department heads will track new requirements for future years for potential inclusion in the ICIP. The ICIP is a key planning tool used by the County, and is thoroughly discussed in budget preparation meetings, in public Commission meetings and in public hearings requiring action by the Commission.

### Goals

1. Systematically maintain and improve existing county facilities;
2. Cyclically replace equipment; CDBG funded Hondo Senior Center, expansion of Lincoln County Detention Center and continual improvement of County roads;
4. Focus on completing the construction of the new hospital, the final upgrade to the Lincoln County Medical Center Complex;
5. Consider alternatives to relocate the County Road Yard currently in Capitan;
6. Begin to plan for the renovation of the County Fairgrounds in Capitan;
7. Continue to steadily improve the capabilities of our fire departments; identify, plan and construct new or expand existing fire departments in the County, ensuring increased health, safety and welfare for Lincoln County residents and visitors;
8. Identify and correct ADA deficiencies in all buildings
9. Continue to identify and upgrade equipment to provide excellent Solid Waste Collection Services.

### Factors/Trends Considered

The County continues to maintain the required number of volunteer fire departments, senior centers and medical facilities to adequately serve the residents and visitors of Lincoln County. The County has completed a number of critical projects requiring capital funds:

1. Upgraded heating and cooling in the County Courthouse;
2. Constructed new addition to the Lincoln County Medical Center Complex; the Physician's Office Building and EMS Facility, housing ambulances and first responders;
3. Constructed new Lincoln Volunteer Fire Station at Ft. Stanton;
4. Significantly expanded the District Court House and Sheriff's Complex;
5. Remediated and reconstructed the County Annex which houses the District Attorney.
6. Currently finalizing construction of new hospital to improve Lincoln County Medical Center Complex. Near term focus has shifted to improvements to our remaining fire departments, expansion and remodeling of the Lincoln County Detention Center, and the critical improvement and maintenance of County Roads. The County continues to diligently study its future needs, including water storage and availability, and infrastructure improvements.



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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Los Alamos County

**ICIP Officer Name:** Monther Jubran  
1000 Central Ave, Ste 300  
  
Los Alamos, NM 87544

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**Fax No.:** (505) 661-8069

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**County:** Los Alamos

**COG District:** 2

**Entity Type:** CO

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**Procurement Officer Name:** Annalisa Miranda

**Telephone No.:** (505) 661-8069

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**Financial Officer Name:** Helen Perraglio

**Telephone No.:** (505) 662-8360

**Email address:** helen.perraglio@lacnm.us

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The Capital Improvement Program (CIP) identifies Capital Projects and associated routine and significant Capital Expenditures that will replace and improve aging infrastructure, diversify the economy and improve the general quality of life. For governmental activities, the CIP will generally include only capital projects that meet or exceed a 50,000 dollar budget threshold, leaving projects less than 50,000 dollars to be considered within the context of the responsible Department's operating budget.

Los Alamos County uses a biennial budgeting approach. The first year of the biennial cycle is adopted by County Council to provide the appropriations. The second year acts as a projection only, and is not adopted, so that the budget can be more easily reformulated to address evolving needs and conditions. For most aspects of the budget, the second year of the biennial cycle essentially is an update of the original projection that is then formally adopted. However, the second year still undergoes a rigorous examination by staff and must receive formal adoption by County Council. FY2021 is the first year of our biennial cycle.

Within this context, the County annually updates its CIP. For projects that construct new infrastructure assets, the County estimates the 10 to 20 year impacts of these assets upon the governmental operating budgets and fund equity and includes these impacts in the Long Range Financial Projection (LRFP). The update process means evaluating potential changes and incorporating new information, including mid-year budget revisions approved by Council or the findings of engineering studies, which would naturally require some sort of re-prioritization or adjustments to the scope of projects. County Council meeting agendas are posted and the meetings are open to the public for comment. The ICIP ranked listing is developed through a series of meetings with the Finance Budget Office, County Manager's Office, Project Managers and Department Directors. The County Manager then provides final ranking. The proposed ICIP ranked listing is then presented to Council for approval at a public meeting open to the public. The FY2023-FY2027 ICIP List was approved by Council on September 7, 2021.

It is the County's financial policy that CIP projects will not be funded unless they are included in the approved CIP budget, and, adding a new project to the CIP will be contingent upon identifying funding sources for all phases of the project and committing, with Council approval, all sources.

### Goals

The County's Strategic Leadership Plan is included in the County's Budget Book. In January 2020, the Los Alamos County Council identified seven strategic priorities; these were subsequently adopted on Feb 25, 2020. These priorities fall within the strategic areas of Quality of Life; Economic Vitality and Quality Governance all with a focus toward communication and transparency.

The priority areas are: increasing the amount and type of housing options; enhancing support and opportunities for local business environment; addressing long-term building vacancies in key areas of our community; protecting and maintaining open spaces, recreational and cultural amenities; supporting social services improvement; investing in infrastructure; and planning for appropriate levels of county services.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### Factors/Trends Considered

On March 18, 2020, Council Chair Sara Scott declared a local public health emergency because of the novel coronavirus COVID-19. Declaring this public health emergency is a prudent step for us to take at this time. It opens the door for us to allocate resources to immediate needs, as well as being able to access state or federal funds for recovery and response. The County Office of Emergency Management is worked very closely with LA Medical Center, LANL, other local entities, and State health officials to prepare for Coronavirus emerged here in Los Alamos.

A driving force in developing our budget each year is the estimation of County revenues. Gross Receipts Tax (GRT) accounts for 72% and Property Taxes accounts for 10.3% of the total General Fund budgeted revenues. Key factors and trends in Los Alamos County include affordable housing, new conference center, home renewal and home buyer programs, recreational projects and road and infrastructure

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Luna County

**ICIP Officer Name:** Premal Patel  
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Deming, NM 88030

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**County:** Luna  
**Entity Type:** CO

**COG District:** 5

**Procurement Officer Name:** Joanne C. Hethcox

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**Financial Officer Name:** Joanne C. Hethcox

**Telephone No.:** 575-543-6574  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

Through participation in community boards, coalitions, public forums, committees, local government staff assessments, citizen input at public meetings and hearings, and trend analyses, the County of Luna develops the basis of its Infrastructure Capital Improvement Plan. Each proposed project is carefully evaluated with consideration to the public health, safety, and welfare of the residents of Luna County, the protection of current assets, the extent of need with regard to infrastructure and public services, and the means for the provision of such to accommodate the present and future growth and development of the community. Once the evaluation is complete and funding sources identified, the prioritization of proposed projects is determined. Projects are categorized by criteria including, but not limited to emergency status, feasibility and readiness, and overall community benefit. After thorough review, the Luna County Board of Commissioners approves the adoption of the plan.

#### Goals

The County of Luna strives to establish a capital improvement plan that is comprehensive, thorough and realistic, based on the plan and priority process and considering the following: Creating partnerships to ensure local and regional educational opportunities to increase workforce and employment viability through degree and national certifications attainment.

Ensuring the county has adequate resources to meet the service demands of an increasing and aging population.

Preserving, repairing, and renovating existing facilities to maintain optimal usage and longevity.

Protecting residents health and safety with adequate water and wastewater systems, law enforcement/fire protection, and emergency preparedness.

Building infrastructure to meet residential, commercial, and international transportation requirements.

#### Factors/Trends Considered

The major factors that affect capital improvement in Luna County for the next five years include:

Continued decline in county revenue and GRT.

County oversight of responsible rural development.

An increased demand for fire, police, ambulance, medical services and road improvements.

An increased risk of water and wastewater deficiencies.

Greater demands on the local government, requiring additional services and personnel.

An agricultural economy with seasonal labor demands.

Aging infrastructure with increased annual maintenance costs.

Greater demand for social services. Improvement and maintenance of acquired properties. Border development.

Increased demand for customized training to meet the needs of local and regional industries.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for McKinley County

**ICIP Officer Name:** Anthony Dimas  
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Gallup, NM 87305

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**County:** McKinley  
**Entity Type:** CO

**COG District:** 1

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**Procurement Officer Name:** Hugo Cano

**Telephone No.:** (505) 863-1400  
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**Financial Officer Name:** Sara Saucedo

**Telephone No.:** (505) 722-3868  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

McKinley County prioritized the projects based on needs identified by county staff and the residents of McKinley County. Public input was requested through public hearings conducted in July 2020.

The projects determined to be of the highest priority no. 1 are projects for which planning has been instituted or those for which work has begun. Also included are projects of urgent need. The next priority no. 2 include projects that are mandated or in need of attention. Some planning and/or design may have been accomplished however the projects need funding or are not top priorities at this time. Priority no. 3 include projects for which right-of-ways are being sought, surveys being done or building projects which are in the development phase where architectural plans are in the preliminary phase. Some projects are of lesser priority at this time but will increase if not addressed. Projects for later years are to plan and prepare for construction, repair, maintenance for current facilities, and purchase or replacement of infrastructure equipment that has met its useful life span.

The County also includes project ideas and concepts that need to be developed and fleshed out, but are congruent to long-term trends and needs of County residents.

The Fire Tax Advisory Committee has prioritized projects funded by the quarter percent Fire Excise Tax and the N.M. State Fire Protection Funds for new buildings, equipment, and upgrading of existing facilities.

Road Projects are prioritized annually through recommendations by the County Road Superintendent, which are reviewed and approved by the Commission.

Water and Wastewater projects are annually reviewed by Marc DePauli, engineer on retainer, who advises the County Water Board on readiness - most of these projects on contained on separate ICIPs by the individual water association. However, the County does lobby on their behalf in Santa Fe and DC, and has engaged a complex regionalization project to help increase economies-of-scale to promote long-term sustainability for these small systems. The County supports the Navajo-Gallup Water Supply Project and is also supportive of the improvement and development of water and wastewater facilities for all water associations.

Economic Development and Health Care projects are usually vetted on a case-by-case basis by the County Manager, County Commission and outside consulting agencies.

The County project collection and prioritization process is a 365-day process. There are many avenues in which projects get incorporated on the County's ICIP - 1. Projects or concerns voiced at County Commission meetings, 2. Meetings with the County Manager on potential or pending projects, 3. Meetings with County staff, and 4. Projects that are sponsored by area Legislators.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### Goals

The goal of McKinley County is to use the ICIP to prepare for major capital improvement projects including but not limited to road maintenance and construction, building renovation and construction, upgrade or replacement of existing equipment, apparatus, and vehicles that have been utilized to their fullest or are no longer safe or useful. This includes law enforcement, fire, and emergency medical equipment or vehicles, computers and software, and any other items needed to serve the residents of McKinley County. The County also is interested in establishing a long term water supply for all County residents and the regionalization of water and wastewater infrastructure where feasible to support a high quality of life for all residents.

### Factors/Trends Considered

McKinley County has identified some major trends while developing the FY 2021-2026 ICIP:

1. Increased need to protect the health, safety, and welfare of the general public in the face of continuing unfunded mandates.
2. Must provide more cost effective and efficient services.
3. Reduced Federal and State funding.
4. Higher construction costs in rural areas associated with public facilities due in part to increase in manufacturing and delivery costs.
5. Fluctuation in gross receipts taxes due to state and local enactments as well as increases in costs of merchandise and services.
6. Increased economic development and grant seeking efforts.
7. Local hardship due to inadequate funding.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Mora County

**ICIP Officer Name:** Michael A. Rivera  
P.O. Box 580  
1 Courthouse Dr.  
Mora, NM 87732

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**County:** Mora  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:** Sandra Romero  
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**Financial Officer Name:** Edna Sena  
**Telephone No.:** 575-387-5279  
**Email address:** esena@countyofmora.com

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

The Mora County Commission includes a public comment period at every monthly meeting and provides regular reports on ongoing infrastructure projects. The County Manager presented options for priorities in recent meetings of the commission and on September 15, 2021. The Commission adopted the 15 priorities listed in the ICIP for FY 2023-2027. The County completed its comprehensive land use plan with Gas & Oil Element in 2018. Within the plan are goals and priorities for History and Culture; Land Use Development (incl Gas & Oil); Water & Agriculture; Forest Lands; Economic Growth & Sustainable Development; Housing; Public Utilities and Hazard Mitigation with recommending components for Action & Communication. The County will use the plan, recommendations and policies as it identifies and considers infrastructure projects.

#### Goals

The Capital Improvement Goals of Mora County are as follows:

1. To provide a base for the ambulances and crews of Mora County, allowing for more effective and timely response to 911 medical calls in the County.
2. Upgrade the communications systems in Mora County, for emergency radio traffic. Improved communications for Law Enforcement, Fire and EMS means improved response times for residents in need, as well as a more safe and controlled environment for first responders.
3. Provide a complete, thorough and efficient administrative complex for Mora County Officials, as well as the public.
4. Provide newer and more efficient equipment for the County Road Department, so that more effective care can be taken of the County facilities and roadways.
5. Improve county roads for safety

#### Factors/Trends Considered

Mora County has a very limited tax base because of its rural, agricultural land base and low per capita income. State and federal budget cuts and constraints on capital funding have severely affected the ability of Mora County to complete projects. Our response as a county has been to be more strategic about our approach to completing projects. We have focused on one project at a time so that our staff and leadership can give appropriate attention to project management. As a result, we completed the Mora Collection Center, a transfer station that serves Western Mora County as a station for collection of solid waste. The current administration inherited this as an incomplete project but with improved staffing and project management, Mora County successfully completed the project. The County is currently working on a PR campaign to inform voters about the potential to extend the current General Obligation Bond, which expires in August 2021. If passed, the GO Bond will generate enough revenue to potentially complete the County Administrative Complex project.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Otero County

**ICIP Officer Name:** Sylvia Tillbrook  
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Alamogordo, NM 88310

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**County:** Otero  
**Entity Type:** CO

**COG District:** 6

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**Procurement Officer Name:** Ginger Herndon  
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**Financial Officer Name:** Julianne Hall  
**Telephone No.:**  
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**Is your entity compliant with Executive Order 2013-006?** Yes  
**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The County 2023-2027 ICIP process was done through an evaluation of assets and their current conditions. Anticipated improvements were looked at by perspective staff and/or contractors for realistic needs and costs. The Board of County Commissioners discussed and heard public comment in a commission meeting.

### Goals

- \* Provide economic benefit to communities and residents within Otero County.
- \* Serve residents with safe and adequate transportation access routes.
- \* Provide safe and adequate railroad crossings.
- \* Improve County operational facilities.
- \* Improve Watershed and Forest Health.

### Factors/Trends Considered

Otero County has made improvements to public services and utilities, roads and railroad crossings. Improvements to the County have been implemented through the comprehensive and strategic planning process.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Quay County

**ICIP Officer Name:** Darla Munsell  
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300 South Third Street  
Tucumcari, NM 88401

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**Fax No.:** (575) 461-2112

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**County:** Quay  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Cheryl Simpson

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**Financial Officer Name:** Cheryl Simpson

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

The process to determine infrastructure capital improvement needs included the following:

1. Input obtained from County Commissioners during bi-monthly commission meetings. The County Commissioners are often approached by county residents who provide them both formal and informal requests concerning county needs, particularly road improvement and other infrastructure needs.
2. Input from service providers who are housed at the county or for whom the county provides in kind services. Also, agencies who perform a function within the county to address the needs of the area also provide both formal and informal information regarding capital needs.
3. Input is requested and obtained from department heads, county staff and residents regarding particular needs for equipment, structural improvements and need for repair, and additional space needs.
4. Needs are submitted to the County Manager for review and placed in a document for review and prioritization.
5. A list of capital improvement needs are provided to the County Commission for review and approval, input and approval.

#### Goals

1. To plan, design, engineer, and build the infrastructure, or support the provision of infrastructure (e.g. roads, utilities, water and waste water systems, and telecommunications) necessary to increase livability and the quality of life in the County of Quay. This include, amongst other items, a water pipeline connecting incorporated municipalities and rural areas within Quay County. This will help facilitate the residential, commercial and industrial growth of the area and provide safe and sufficient potable water resources to area residents.
2. To improve, build and renovate structures and public areas around the county to ensure compliance with local codes, and allow for current office space needs of the County government and its ancillary agencies and programs. Many of the county structures are inadequate to address the current needs of county government, as well as the needs of community-based programs that depend upon the county for office and other space needs.
3. To purchase new equipment that will replace those that are obsolete or non-functional to ensure the efficient provision of services. The equipment that many county offices use, as well as the construction equipment currently in use by the Road Department are obsolete or non-functional due to age. It is important, in order to address current and future needs of the area, that all equipment is current and functional.
4. Counties are required to house inmates arrested in the county, so we must have a detention center. To maintain a facility to meet current regulations and that is safe for the staff and inmates is essential. This requires security equipment as well as the physical facility.

#### Factors/Trends Considered

The primary driver of priorities for the county lies with its residents. The health and safety needs of the county population determines what the county deems as necessary for the proper and efficient functioning of county government. These include needs associated with adequate water supplies, wastewater and solid waste, road and highway conditions, and other items.

Current economic trends within Quay County also drives the county's current and future infrastructure and other capital improvement



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## **Infrastructure Capital Improvement Plan FY 2023-2027**

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needs. The outmigration of county residents over the past twenty years has created some unique challenges to the people and businesses in the area. Also, the reduction of disposable income earned within the county has also impacted the area as local residents often take their trade to nearby market areas.

The current status of both the physical plant and equipment also drives priorities for future disbursements and funding searches by the county.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Rio Arriba County

**ICIP Officer Name:** Cathy Martinez  
1122 Industrial Park Road  
  
Española, NM 87532

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**County:** Rio Arriba  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:**

**Telephone No.:** (505) 747-0336

**Email address:**

**Financial Officer Name:**

**Telephone No.:**

**Email address:**

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The county of Rio Arriba presently finds it necessary to prioritize its projects as funding sources become available. The ideal would be to prioritize any project which would affect the health of its citizens and youth first. To this extent Rio Arriba struggles with the efforts to achieve adequate waste water and water systems for its rural communities. Due to low population density and the lack of planning pre 1992 the cost of water and wastewater systems in these small communities is astronomical. Presently there are no funding sources which could provide for immediate resolutions for these problems. Due to the reduction in gas and oil revenues, the need to supplement our road infrastructure with additional funding leads us to include planning for our aging infrastructure. Town Hall meetings have been conducted throughout the year.

### Goals

The Goal of Rio Arriba is to provide a safe, comfortable and healthy life for its citizens and youth. This involves adequate health care, safe and efficient roadway systems and collaborative efforts for transportation inclusive of youth recreation supportive activities and safe drinking water and adequate waste disposal systems.

### Factors/Trends Considered

The present trend in Rio Arriba is a focus on youth and the problems they are facing in today's world. There is constant pressure from external sources and media influences for today's youth to go astray. The County is concentrating on providing activities and centers for the youth of the County to have other ways to focus their energies. This involves the County's current effort to acquire a Recreational Center for healthy activities and the Rural Event Center for recreation both of which will assist in fighting Rio Arriba's opioid and substance abuse epidemic.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Roosevelt County

**ICIP Officer Name:** Amber Hamilton  
109 W 1ST ST  
County Administration 3rd Floor  
PORTALES, NM 88130

**Telephone No.:** (575) 356-5307  
**Email address:** ahamilton@rooseveltcountry.com  
**Fax No.:** (575) 356-5307

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**County:** Roosevelt  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Liliana Rivera

**Telephone No.:** (575) 356-5307  
**Email address:** lriviera@rooseveltcountry.com

**Financial Officer Name:** Amber Hamilton

**Telephone No.:** (575) 356-5307  
**Email address:** ahamilton@rooseveltcountry.com

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The process to determine infrastructure capital improvement needs is developed in various manners. Input is requested from all elected officials and Department Heads for necessary improvements for their offices and departments in the summer. Input is also obtained from the County Commission at regular scheduled meetings. The County Commissioners are often approached by county residents who provide formal and informal requests concerning mainly county road improvements as well as other infrastructure needs. Also requests are received from various service providers and businesses within the county for infrastructure improvements, primarily road improvements. The needs/requests are submitted to the County Manager for review and a public meeting is scheduled. Public input is sought at the public meeting. The Commission appoints an ICIP committee in the fall to review requests and purpose priorities. Then it is placed in a document for review and prioritization that is presented to the County Commission for input and formal approval by resolution.

### Goals

Roosevelt County strives to establish and maintain the necessary structure to embrace and uphold the vision for the betterment of our communities. The county strives to compile a realistic plan both for community projects as well as county projects that there may be limited funding sources for. The following are goals the county would like to achieve:

1. Improve existing County roads in areas of increased traffic, school bus routes and roadways that intersect city and state roads.
2. Continue to plan, design, construct or renovate buildings and facilities suitable to accommodate the functions of the county administrative offices, offices of the county assessor, treasurer and clerk, fairground operations, replace detention center security systems, Replace roof and HVAC system at Sheriff's office, road department and fire/ems departments. The purpose is to provide needed accommodations for the business being conducted and safe environment for the work force and general public.
3. Replace outdated county vehicle fleet and acquire additional vehicles to ensure safety of employees and adequate delivery of services.
4. Replace, repair, and improve aging facilities on the fairgrounds, for frequent use, to produce revenue in addition to hosting the county fair in a safe, functional and comfortable venue.

### Factors/Trends Considered

The population of Roosevelt County continues to grow, therefore the demand for services continues to grow. The increased population also results in additional traffic and growing demand placed upon aging county road ways. The county also continues to see a decline in revenues and increase in costs as a result of unfunded mandates as well as increases in fuel costs, insurance premiums, etc. It is difficult to provide the necessary infrastructure without adequate resources. Many of these identified projects would be impossible for the County to complete without the assistance of legislative dollars.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for San Juan County

**ICIP Officer Name:** Mike Stark  
100 S. Oliver Drive  
Aztec, NM 87410

**Telephone No.:** (505) 334-4582  
**Email address:** mstark@sjcounty.net  
**Fax No.:** (505) 334-4551

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**County:** San Juan  
**Entity Type:** CO

**COG District:** 1

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**Procurement Officer Name:** Diana Chapman  
**Telephone No.:** (505) 334-4551  
**Email address:** dchapman@sjcounty.net

**Financial Officer Name:** Kim Martin  
**Telephone No.:** (505) 334-4266  
**Email address:** kmartin@sjcounty.net

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

San Juan County commenced the 2023-2027 ICIP cycle with three public hearings held 1) on July 14, 2021 at the County Administrative Building, 2) July 21, 2021 remotely/virtual setting due to COVID 19 and 3) July 28, 2021 at the Lower Valley Senior Center. During these public hearings we went over the current 2022-2026 ICIP plan, discussed the nature of ICIP and received public input for revision/inclusion in our 2023-2027 plan.

We subsequently consulted with County departments and elected offices who would have the largest involvement in execution of the projects listed. We finally updated existing projects for any anticipated inflationary cost, summarized the projects into a new plan (prioritized the projects based upon readiness, health and welfare concerns, regulations and need) and submitted to the County Commission for approval at their August 17th meeting.

### Goals

1. Provide necessary improvements to protect the health, welfare and safety of the citizens.
2. Provide necessary improvements to comply with federal/state regulations.
3. Provide necessary improvements to accommodate the increased demand for services.
4. Provide technical improvements to optimize operating efficiencies.

### Factors/Trends Considered

1. Deteriorating infrastructure, equipment and facilities due to age and usage.
2. Increased in demand significantly impacting infrastructure and services, particularly health & public safety services, i.e. law enforcement, detention, fire protection, roads and 911 service.
3. Increased growth in the senior citizen population impacting senior programs and services.

**Recommendations-** Continue to identify, prioritize, and fund capital improvements

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for San Miguel County

**ICIP Officer Name:** Joy Ansley  
County Manager  
500 W. National Avenue, Suite 201  
Las Vegas, NM 87701

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**Fax No.:** (505) 454-9728

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**County:** San Miguel  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:** Jennifer Silva  
**Telephone No.:** (505) 454-9728  
**Email address:** jsilva@co.sanmiguel.nm.us

**Financial Officer Name:** Melinda Gonzales  
**Telephone No.:** 505-425-6516  
**Email address:** mgonzales@co.sanmiguel.nm.us

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

#### Process

A continuous process throughout the year whereby the County of San Miguel, through the Office of the County Manager, accept comments from County staff and comments from the general public by holding public hearings throughout the County or corresponding by letter. Projects are reviewed and prioritized based upon needs described by County residents, elected officials and County staff.

#### Goals

1. Continue to plan, design and construct or renovate building and facilities suitable to accommodate the administrative functions of the County Administrative Offices; Offices of the County Assessor, Clerk and Treasurer; Public Works Division and Fire District Operations. The purpose is to provide efficient operations, provide needed accommodations for the type of business conducted, ensure a safe work environment for the county work force, and provide a safe environment for the general public while improving the delivery of service.
2. Replace outdated County vehicle fleet and acquire additional vehicles needed to ensure the delivery of services in the areas of public safety, public works and solid waste.
3. Develop new processes and acquire much needed communication equipment and tools to provide for efficient and accurate property tax assessments, county clerk recording, receipt of tax payments, property tax billing, solid waste billing, GIS functions and emergency response.
4. Plan, design and construct new detention facilities or expand existing detention facilities in order to expand service capabilities.
5. Residential and commercial development and its impact on natural resources and County infrastructure must be determined with reliable, accurate information. To determine the ability of the County to deal with such growth, it is necessary to update needed information by proper planning, needed studies and proper equipment.
6. Improve existing County roadways in areas of increased traffic, school bus routes, and where conditions are treacherous during inclement weather conditions. Extend the length of paved roadway to allow for safe flow of traffic in populated areas that intersect city and state roads.

#### Factors/Trends Considered

The social trend that is occurring appears to be a decrease in county population resulting from a decrease of the population of the incorporated areas of the County. Population increase in the unincorporated areas of the County is resulting in an increase in solid waste service that needs to be provided; an increase in water needs; an increase in administrative services that the public is demanding.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### ICIP Entity Profile for Sandoval County

**ICIP Officer Name:** Dora Dominguez  
1500 Idalia Bldg D  
P O Box 40  
Bernalillo, NM 87004

**Telephone No.:** 505-404-5825  
**Email address:** ddominguez@sandovalcountynm.gov  
**Fax No.:** 505-867-1631

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**County:** Sandoval  
**Entity Type:** CO

**COG District:** 3

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**Procurement Officer Name:** Joyce Roybal

**Telephone No.:** 505-867-1631  
**Email address:** jroybal@sandovalcountynm.gov

**Financial Officer Name:** Cassandra Herrera

**Telephone No.:** 505-867-7544  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

#### Process

County Commission driven process including solicitation of public input via website and public hearings.

#### Goals

To provide a systematic capital improvement planning process as an effective tool for communities within Sandoval County to define their development needs, establish priorities and pursue concrete actions and strategies to achieve necessary project development.

#### Factors/Trends Considered

Rapid growth, particularly in the Rio Rancho area necessitate the need to look for new sources of water that are currently not tapped into or needed by other communities. Water issues are also critical as agricultural areas develop increased population bases. There is continual rapid increase in need for services and capital improvements beyond the current growth in local tax resources. Sandoval County requires strong state and federal support to develop infrastructure required for future growth.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Santa Fe County

**ICIP Officer Name:** Maggie Moore  
Santa Fe County  
100 Catron Street  
Santa Fe, N.M. 87501

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**Email address:** mmoore@santafecountynm.gov  
**Fax No.:** (505) 986-6373

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**County:** Santa Fe  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:** Bill Taylor

**Telephone No.:** (505) 986-6373  
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**Financial Officer Name:** Yvonne Herrera

**Telephone No.:** (505) 995-2781  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The Santa Fe County Board of County Commissioners (Board) reviewed the 2023-2027 Infrastructure Capital Improvement Plan (ICIP) planning process on February 9th and directed staff to initiate the process and conduct public informational webinars during February 2021.

The planning process included two (2) public webinars held online in compliance with the Governor's public health order and advertised widely over the radio, in newspapers, and through public outreach channels. Additionally, the planning process included internal County meetings with County staff, management personnel, and the Capital Planning Committee. The ICIP is part of the County's ongoing capital planning and development efforts which include year-round capital improvements planning.

On July 27, 2021, the Board of County Commissioners held the first of two public hearings to review the proposed 2023-2027 ICIP for Santa Fe County. Based on Board comments, staff updated the proposed 2023-2027 ICIP ahead of the second hearing. On August 31, 2021, the Board of County Commissioners held the second public hearing and approved the prioritized 2023-2027 ICIP via Resolution 2021-76.

### Goals

The goal of Santa Fe County's 2023-2027 ICIP is to establish a capital plan that is sustainable, comprehensive, thorough, and realistic. The 2023-2027 ICIP is intended to identify and address community and County capital outlay needs throughout Santa Fe County.

The 2023-2027 ICIP demonstrates the County's commitment to plan for and implement a funding strategy that leverages multiple funding sources to insure capital outlay projects are completed in a timely, cost efficient, and consistent manner.

### Factors/Trends Considered

The three central trends and factors guiding Santa Fe County's 2023-2027 ICIP are identified in the 2015 Sustainable Growth Management Plan (SGMP) and the 2016 Sustainable Land Development Code (SLDC).

- 1. Demographics:** As identified in the SGMP and SLDC, as the County's population increases, levels of service (LOS) increase for the following County provided services: Emergency Services, Sheriff, Roads, Open Space, Trails & Parks.
- 2. Population Goals:** Capital projects address one or more of the following Santa Fe County Sustainable Growth Management Plan (SGMP) population goals: Safe community, Sustainable community, Healthy community, Proficient and transparent government.
- 3. Capital Improvements Planning:** The ICIP is a planning tool which is part of the County's long range capital planning process. The ICIP helps to inform both short-term, five year capital planning and long-term, 20 year capital planning needs as part of the County's Capital Improvement Plan (CIP).

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## Infrastructure Capital Improvement Plan FY 2023-2027

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### ICIP Entity Profile for Sierra County

<b>ICIP Officer Name:</b> Charlene Webb Sierra County Administration 1712 N. Date Suite D Truth or Consequences, NM 87901	<b>Telephone No.:</b> (575) 894-6215 <b>Email address:</b> cwebb@sierraco.org <b>Fax No.:</b> 575-894-6215
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<b>County:</b> Sierra	<b>COG District:</b> 7
<b>Entity Type:</b> CO	

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<b>Procurement Officer Name:</b> Jocelyn Holguin	<b>Telephone No.:</b> 575-894-6215 <b>Email address:</b> jholguin@sierraco.org
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<b>Financial Officer Name:</b> Becky Mena	<b>Telephone No.:</b> 575-894-6215 <b>Email address:</b> bmena@sierraco.org
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

#### Entity Planning: Process, Nature/Effect/Options/Recommendations of Trends

##### Process

The ICIP provides a process and, ultimately, a plan that includes community policy direction, funding time frames, estimated costs, justifications, and the details of each specific infrastructure capital improvement project proposed, by year, over a certain number of years. The ICIP was approved by the Sierra County Commission by Resolution No. 110-019 on September 14, 2021.

The county held a series of public hearings throughout the county that included the most urban and rural areas of the county. The public had the opportunity to provide input regarding projects that were important to their respective communities. The hearings in the rural communities were well attended. Each county department also submits their individual priorities. County staff creates a draft list of priorities which are submitted to the County Commission. The Commission discussed, ranked and approved by resolution the top projects in an open meeting on September 14, 2021.

##### Goals

The need for capital improvement planning has reached critical proportions in New Mexico where local governments are faced with pressing demands for multiple capital improvements and a lack of funding to support them. The purpose of the ICIP process and plan is to encourage local governments to plan for the development of capital improvements.

Sierra County's goal is to provide adequate facilities equipment and infrastructure to meet the needs of its residents.

##### Factors/Trends Considered

**Benefits to planning.** Infrastructure capital improvement planning is an important undertaking for local government entities because it focuses on short and long term planning for infrastructure improvements projects and helps establish priorities. The process can be a lengthy one, but the benefits and return on investments far outweigh the effort. Sierra County seeks projects that will benefit the entire diverse community as a whole.



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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Socorro County

**ICIP Officer Name:** Michael Hawkes  
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210 Park Street  
Socorro, NM 87801

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**Email address:** mhawkes@co.socorro.nm.us  
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**County:** Socorro  
**Entity Type:** CO

**COG District:** 7

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**Procurement Officer Name:** Justeen Martinez

**Telephone No.:** 575-835-589  
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**Financial Officer Name:** Sammie Vega-Finch

**Telephone No.:** 575-835-0589  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The Board of County Commission held four public hearings and discusses ICIP projects with the County Manager, County Department Heads, County Employees, local and state officials, local business owners, and residents of Socorro County throughout the year. During the bi-monthly BOCC meetings, Commissioners continually encourage public participation on ICIP projects. Resulting from these ongoing efforts, the County Commissioners have determined 5 categories for the community supported infrastructure projects:

- A. Public Health and Safety
- B. Utility Infrastructure
- C. Road Infrastructure
- D. Quality of Life
- E. Operations

Further, in June, the County manager sends a press release to all County staff and to the local newspaper for publication. Employees and Citizens are encouraged to complete the ICIP request form, which is available on the County's website at [www.SocorroCounty.net](http://www.SocorroCounty.net). These requests are added to the existing ICIP list and are presented to the Board for consideration. During the months of June and July, the Board hosted public hearings for ICIP input. Finally, the County Manager's office prepares a preliminary report and requests ranking input from the Board during an ICIP workshop.

### Goals

Following are the County's goals for the next five years:

- Decrease energy costs by constructing and installing solar panels at high energy use buildings.
- Improve and repair all roofs on existing County buildings. Socorro County has completed an analysis of roofing lives and needs of every building. However, funds for repairs are limited. Therefore, repairs have been prioritized from critical need and made as funds are available. Once critical repairs are addressed, annual maintenance costs will improve.
- Develop better capital replacement planning
- Provide improved recreation facilities for a rural and high-poverty population.
- Continue to improve the approximately 1,400 miles of roads and bridges the county maintains for health, safety and emergency equipment access.
- Complete technological upgrades for sufficient business planning, continuity of operations, and effective use of technology.
- Plan, design, construct, furnish and equip a residential substance abuse treatment center in Socorro County.

### Factors/Trends Considered

Socorro County is a County with limited resources and a growing demand for additional services and improved infrastructure. We have had a

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## **Infrastructure Capital Improvement Plan FY 2023-2027**

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flat revenue stream in the last five years with rising energy and insurance costs. Northern Socorro County has an increased need due to the growth and limited infrastructure (no public water or waste water system is in place) inherent to the area. Additionally, our rural population has limited access to recreation and/or healthcare facilities. We anticipate limited growth in our tax base and though we provide services in our entire 6000-square-mile area, only 40 percent of our property is private and taxable. Over half our County is federal land and approximately 10 percent is state land.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Taos County

**ICIP Officer Name:** Lori Montoya  
105 Albright Street  
Suite G  
Taos, NM 87571

**Telephone No.:** (575) 737-6324  
**Email address:** lori.montoya@taoscounty.org  
**Fax No.:** (575) 737-6319

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**County:** Taos  
**Entity Type:** CO

**COG District:** 2

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**Procurement Officer Name:** Elsa Vigil

**Telephone No.:** (575) 737-6319  
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**Financial Officer Name:** Jonathan Montoya

**Telephone No.:** (575) 737-6316  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Throughout the year, elected officials have discussed with their constituents the various capital improvement needs of Taos County. Citizen requests were requested at a public hearing held on August 5, 2021. The ICIP list was presented for review and decision to County Commissioners at County Commission Meeting held on August 17, 2021. The required ICIP resolution was adopted on September 7, 2021.

### Goals

- \*Upgrade and Improve roads and bridges
- \*Maintain and Improve the Multipurpose Agricultural Center
- \*Provide new or improved community centers to outlying communities
- \*Provide needed fire equipment and facilities to outlying communities
- \*Improving Solid Waste transfer station facilities
- \*Plan and provide for community water/wastewater facilities

### Factors/Trends Considered

#### FACTORS:

- \*Due to the elevation and varying extreme weather conditions roadways, streets and bridges are always in need of repair
- \*Allows for economic development by providing centers for incubator type businesses to grow

#### Future Projects:

- \*Develop community water systems
- \*Create regional wastewater treatment systems

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Torrance County

**ICIP Officer Name:** Janice Y. Barela, County Manager  
PO Box 48  
205 9th Street  
Estancia, NM 87016

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**Email address:** jbarela@tcnm.us  
**Fax No.:** (505) 544-4730

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**County:** Torrance  
**Entity Type:** CO

**COG District:** 3

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**Procurement Officer Name:** Noah Sedillo

**Telephone No.:** (505) 544-4730  
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**Financial Officer Name:** Jeremy Oliver

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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

Torrance County Department Heads and Elected Officials were invited to request new projects or update projects listed on the FY2022-FY2026 ICIP. The Torrance County ICIP Work Group held two meetings to review all proposed projects to assess feasibility, identify potential funding sources, and develop recommendations for the Board of County Commissioners (BOCC). The Grants to voice comments and concerns regarding the capital projects during two regularly scheduled BOCC meetings. Meetings announcements and agenda were posted on the Torrance County website (<http://torrancecountynm.org>). During the meetings, the Grants Manager presented PowerPoint summaries, and the BOCC lead discussions regarding the projects. The first meeting was held August, 25, 2021. The second meeting was held September 8, 2021. During the September meeting, the BOCC prioritized the projects and adopted the final ICIP as settled upon during the meeting with Resolution 2021-35.

### Goals

Torrance County has identified projects in this ICIP to improve the quality of life and safety of our communities and employees. Providing safe, reliable water continues as a concern. The County is looking at using its SLFRF award for water infrastructure. The county lies in the Estancia Basin where ground water is contained within a closed water system and serves as the only source of fresh water. Capital outlay awarded in 2020 is funding a PER to address water system improvements for Duran. Study results due September 27, 2021, will guide next steps. Water storage/accessibility for fire stations has been moved up in priority. A water system for Abo has been targeted. The County is invested in promoting economic development. Fairground improvements are ongoing. The County sees the fairgrounds as a community gathering place to celebrate our heritage, provide cutting-edge training facilities, and serve as a year-round destination for outdoor recreation and events. Funding awarded in 2020 is facilitating immediate improvements and planning. In a similar vein, the County has added developing the County Park as a means to increase tourism and outdoor recreation. New buildings, expansions, and security are other priorities. Updated facilities will enhance the effectiveness of County services and solve safety concerns. McNabb and Riley roads were deemed as high priority projects. Both received DOT and local funding. Paving Green Road is a newly identified priority. Green Road connects to Martinez Road and forms a bypass around Moriarty. Road equipment, patrol vehicles, and fire and emergency medical vehicles continue as a concern. These departments must be able to trust that vehicles are in good running condition to enable responding to emergencies. The County also plans to work with communities to build a regional animal shelter.

### Factors/Trends Considered

Torrance County is the 19th largest county in New Mexico covering 3,346 square miles. Torrance County has faced a down trend in population and economic growth. For the years 2016, 2017, and 2018, the average unemployment rate in Torrance County exceeded the national rate by 52 percent. The median household income over the last three years for Torrance County has been less than 80 percent of the median household income in New Mexico. The number of SNAP cases is on the rise. The Covid emergency has caused many changes. Torrance County is working to maximize resources by upgrading assets that in turn make us more efficient with our funds. Weather plays a major role in the county. Where consistent winds benefit the county attracting wind farm development, changing weather patterns such as increasing

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## Infrastructure Capital Improvement Plan FY 2023-2027

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temperatures and decreasing precipitation threaten the county as water tables decrease. While capitalizing on wind farms to bolster revenue, Torrance County will move ahead with existing water system development projects and pursue additional projects to provide safe, reliable water to its residents. Meanwhile, Torrance County is working to improve our economy by assessing our economic challenges and strengths and developing economic development strategies to meet the different needs of our communities and regions. The County also recognizes project planning, prioritization, and funding analysis must occur continually. Last year, the County organized its ICIP Work Group. The group meets twice monthly to monitor projects, push projects forward, identify new projects, and coordinate funding strategies. Their work now includes projects not listed on the ICIP. County Manager Janice Barela said the group has brought together a mix of expertise to vet viable projects that focus on long-term growth. The group has made a difference in planning, management of capital outlay, pushing deadlines, and ultimately advising the BOCC.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Union County

**ICIP Officer Name:** Brandy Thompson  
P.O. Box 430  
  
Clayton, NM 88415

**Telephone No.:** 575-374-8896  
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**Fax No.:** 575-374-8896

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**County:** Union  
**Entity Type:** CO

**COG District:** 4

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**Procurement Officer Name:** Cheryl Garcia

**Telephone No.:** 575-374-8896  
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**Financial Officer Name:** Brandy Thompson

**Telephone No.:** 5753748896  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The planning and priority process is announced at the June Commission meeting after the interim budget has been submitted and before the budget is finalized. The Board of Commissioners held a ICIP planning session at the August Commission meeting and the ICIP is finalized and the resolution approved. The final prioritizing of the projects is done during the August Commission meeting by the Commissioners.

The public and County employees are encouraged to plan and propose projects that are in the best interest of the community. Roads are always priority as public safety and economic development depend on moving product to market. This includes updating old and outdated equipment for our Road Dept. Economic development is another priority as rural areas are losing population due to lack of quality employment for young people and families.

### Goals

The Union County Commissioners have prioritized the renovation of the Courthouse to house the District court, District Attorney's office and Sheriff's office. Updated security for the Courts and the Sheriff's office is priority to ensure a safe and secure environment for the staff and the public during court proceedings.

Road projects that have been prioritized are State roads that need improvements with public safety as the foremost priority. The traffic going through Union County on US highway 64/87 and 56 this past year has been extremely heavy. Truck traffic and vacation traffic on the highways is showing wear and tear and the Board of Commissioners believe the highways need to stay on the improvement plan for NMDOT.

### Factors/Trends Considered

Planning for the Union County ICIP included recent trend of extremely heavy traffic for the past 12 months. Travelers and their GPS units have caused many search and rescue events during the inclement winter weather of March and April. That is the reason Union County has winter gates as a priority so tourists are not stuck in 17 inches of snow on a road the locals don't use in dry weather.

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# Infrastructure Capital Improvement Plan FY 2023-2027

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## ICIP Entity Profile for Valencia County

**ICIP Officer Name:** Danny Monette, County Manager  
Valencia County  
PO Pox 1119  
Los Lunas, NM 87031

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**County:** Valencia  
**Entity Type:** CO

**COG District:** 3

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**Procurement Officer Name:** Rustin Porter

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**Financial Officer Name:** Loretta Trujillo

**Telephone No.:** (505) 866-2030  
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**Is your entity compliant with Executive Order 2013-006?** Yes

**Does entity have an asset management plan/inventory listing of capital assets?** Yes

**Entity Planning:** Process, Nature/Effect/Options/Recommendations of Trends

### Process

The Valencia County Infrastructure Capital Improvement Plan (ICIP) is a five-year capital improvement framework that lays the foundation for long-term economic development and future development throughout the County. The ICIP sets out policy direction for addressing emerging community and organizational conditions by engaging a wide range of stakeholders in long-range capital planning with a focus on finding new financing mechanisms and maximizing the use of existing resources for infrastructure capital improvements. Local, state, federal and private sector dollars are leveraged when possible to fully fund and complete a project or phase.

The infusion of collective dollars into capital improvement projects greatly increases the community's capacity for measurable collective impact. When communities in New Mexico pull together and invest wisely, prioritize, and put a premium on planning, design, and construction, we increase our capacity to put New Mexicans to work, create livable communities and maximize the impact of capital project dollars.

The process utilized in developing the County's five-year plan began with an in-depth analysis of existing and emerging infrastructure needs, resources and capacities; it encouraged input from the public, the private sector, elected officials and other public servants. Through collective decision making, projects that have a high impact on public safety and public health were given the highest priority, followed by projects that were required by law, regulation or court mandate, then projects that protected the structural integrity of existing facilities or prevented further deterioration. Additionally, projects were given priority ranking based on readiness, cost, and operating and maintenance expenses.

During the 2023-2027 ICIP planning cycle, the County Commission requested input pertaining to capital improvements that would help the County achieve its overall mission and operate more efficiently. Infrastructure planning meetings were held with Valencia County department directors for the purpose drafting a plan and identifying the County's top priorities. As part of the 2023-2027 ICIP planning cycle, the five-year plan was reviewed by senior management in July and presented at a public hearing for input on August. The ICIP plan was then updated and submitted to the County Commission for adoption by amended resolution on October 4, 2021.

### Goals

The ICIP sets forth a comprehensive goals and planning priorities for anticipated capital projects thereby reducing pressure to fund projects that are not ready to proceed, are cost prohibitive, or crisis driven. Goals and priorities reflect the cultural values, collective vision, long-range governance and social and economic development goals of the local community and are reviewed, updated if necessary and ratified annually.

Valencia County's Goals are as follows:

1. Engage local, state, federal, private, community stakeholders in collectively solving infrastructure-related problems that are long-standing, expensive to remedy, capable of disrupting public life and public health, and threatening to public safety.

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## Infrastructure Capital Improvement Plan FY 2023-2027

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2. Invest in planning, design, and construction of priority projects that put local contractors to work and also lead to the hiring of new employees and purchase of materials from small businesses.

3. Leverage local, state, federal and private resources for new local and regional priority infrastructure projects that improve or replace existing capital assets.

4. Invest in transformative projects that will address multiple issues and create economic development opportunities within Valencia County. tive projects that will address multiple issues and create economic development opportunities within Valencia County.

### Factors/Trends Considered

Valencia County is made up of urban, rural, and frontier communities, each with unique infrastructure needs and priorities. The United States Census Bureau's most recent Annual Estimate of The Resident Population within Valencia County as of July 1st 2019 is estimated to be 76,668. The Mid Region Council of Governments Socioeconomic Forecast for Valencia County have an estimated 76,484 residents in 2016 and project an increase of 5,057 residents by 2040. These figures represent a 19.2% growth increase, but may in fact be larger once the Interstate 25 & Morris Road Interchange is complete. This alone will have a regional impact and Valencia County anticipates an economic growth among various communities in the County.

Because the County has under-funded their capital needs over the last several decades in part due to severe budget constraints at the local, state, and federal level, and now more than ever with the COVID-19 pandemic, there is a critical need for significant investment in capital and infrastructure improvements. By investing in transformative infrastructure projects and capital improvements, the County also has a great opportunity to develop forward-thinking solutions to critical issues the public have voiced opinions on regarding the need for a Hospital, additional funding for public safety, and ensure our County buildings continue to meet the health and safety standards of the public. The County has and will continue to create economic development opportunities within the County.